# **DOTD FORM: 24-102**

# (Revised January 1, 2023)

# PROPOSAL TO PROVIDE CONSULTANT SERVICES

Prime consultant shall complete the DOTD Form 24-102 without altering the Form's text; however, the instruction and/or guidance for Sections 12 through 23 can be removed but do not remove Section title and number.

ANY CONSULTANT FAILING TO SUBMIT ANY OF THE INFORMATION REQUIRED ON THE DOTD FORM 24-102, OR PROVIDING INACCURATE INFORMATION ON THE DOTD FORM 24-102, MAY BE CONSIDERED NON-RESPONSIVE.

1.	Contract title as shown in the advertisement	IDIQ Contracts for Value Engineering Services
2.	Contract number(s) as shown in the advertisement	44-27920 and 44-27921
3.	State Project Number(s), if shown in the advertisement	
4.	Prime consultant name (name must match as	VE Group, LLC
	registered with the Louisiana Secretary of State	Charter # 40114573Q
	where such registration is required by law)	
5.	Prime consultant license number (as registered with	EF.0005115
	the Louisiana Professional Engineering and Land	
	Surveying Board (LAPELS) if registration is required	
	under Louisiana law)	
	Prime consultant mailing address	PO Box 179, Quincy, FL. 32353
7.	Prime consultant physical address (existing or to be	15 W. King St., Quincy, FL. 32351
	established, if location is used as an evaluation criteria)	
8.	Name, title, phone number, and email address of prime	Frank Ventry, AVS, Executive Manager
	consultant's contract point of contact	850-627-3900, frank@vegrouplic.com
9.	Name, title, phone number, and email address of the	Frank Ventry, AVS, Executive Manager
	official with signing authority for this proposal	850-627-3900, frank@vegrouplic.com
10	. This is to certify that all information contained herein is	
	accurate and true, and that the team presently has	
	sufficient staff to perform these services within the	
	designated time frame. By submitting this proposal,	
	proposer certifies that it is not engaged in a boycott of	
	Israel and it will, for the duration of its contract	
	obligations, refrain from a boycott of Israel. Proposer	
	also certifies and agrees that the following information	
	is correct: In preparing its response, the proposer has	

considered all proposals submitted from qualified, potential subcontractors and suppliers, and has not, in the solicitation, selection, or commercial treatment of any subcontractor or supplier, refused to transact or terminated business activities, or taken other actions intended to limit commercial relations, with a person or entity that is engaging in commercial transactions in Israel or Israeli-controlled territories, with the specific intent to accomplish a boycott or divestment of Israel. Frank Ventry, a. V.S. The proposer also has not retaliated against any person or other entity for reporting such refusal, termination, Signature above shall be the same person listed in Section 9: or commercially limiting actions. DOTD reserves the right to reject the response of the bidder or proposer if this certification is subsequently determined to be false, Date: 10/3/2023 and to terminate any contract awarded based on such a false response. 11. If a Disadvantaged Business Enterprise (DBE) goal has Firm(s): N/A %: been set for this advertisement, indicate which firm(s) will be used to meet the DBE goal and each firm(s)' percentage.

# 12. Past Performance Evaluation Discipline Table:

As indicated in the advertisement, insert a completed table here. The percentages for the prime and sub-consultants must total 100% for each past performance evaluation discipline, as well as the overall total percent of the contract.

The **only** past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other (Value Engineering).

Past Performance Evaluation	% of	Prime	Firm B	Firm C	Firm D	Firm E			
Discipline(s)	Overall						Discipline		
	Contract	<b>VE Group, LLC</b>					must total		
	Contract	• 1					to 100%		
"Other- (Value Engineering)"	100	100%					100%		
Identify the percentage of work for	the <b>overall c</b> o	ntract to be perfor	rmed by	the prime	e				
consultant and each sub-consultant.									
Percent of Contract	100%	100%					100%		

## 13. Firm Size:

For all firms that are part of this team, indicate the approximate number of personnel to be committed to this contract, by DOTD Job Classification and the total number of personnel within the firm that could provide support, if needed. If a specialized job classification is required and not included on the DOTD job classification list, specify "Other (Value Engineering)" and include the classification title inside the parentheses.

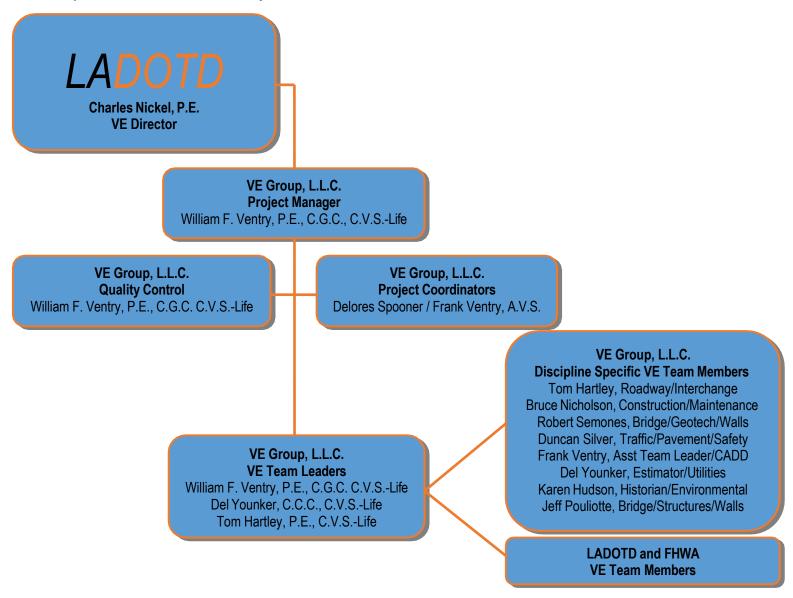
The DOTD Job Classification(s) to be used can be found at the following link:

 $\underline{http://wwwsp.dotd.la.gov/Inside\_LaDOTD/Divisions/Engineering/CCS/Job\_Qualification/Job\%20Classifications\%20with\%20Descriptions.pdf}$ 

Firm name	DOTD Job Classification	Number of personnel committed to this contract	Total number of personnel available in this DOTD Job Classification (if needed)
VE Group, LLC	"Other - (Value Engineering)"	10	13

# **14. Organizational Chart**:

Provide an organizational chart showing ALL **relevant** prime consultant and sub-consultant (if applicable) personnel assigned to the contract, area of project responsibility for each, and reporting lines for the purposes of this contract. An individual's role does not necessarily have to match their DOTD job classification identified in Section 13.



**VE Group, LLC** 

# **15. Minimum Personnel Requirements:**

Use the table below to identify both prime consultant and sub-consultant staff designated to work on this contract meeting the Minimum Personnel Requirements (MPRs) specified in the advertisement. Ensure the résumé reflects the required experience stated in the MPR. Make sure the P.E. discipline is also listed (highlighted in table) that is meeting the MPR; e.g. professional civil engineer should show the discipline of the license as civil if meeting that MPR.

MPR No. Do not insert wording from ad	Personnel being used to meet the MPR (Individual(s) may not satisfy more than one MPR unless specifically allowed by Attachment B of the advertisement)	Firm employed by	Type of license / certification & number	State of license	License / certification expiration date
1,2,3,4	William F Ventry	VE Group, LLC	P.E, -Civil Engineering	FL, DE, GA, <mark>LA</mark> , KY, KS, MO,	C.V.S (LIFE) LA P.E. exp.
					The state of the s
			(LA-P.E. 30917)	NM, WI	3/31/2024
			C.V.S. (84063)		C.G.C. current
			C.G.C.		P.E.'s current
4	Del Younker	<b>VE Group, LLC</b>	C.C.C.(01121),	FL	C.V.S (LIFE)
		- 1	C.V.S. (930902)		C.C.C. current
4	Tom Hartley	<b>VE Group, LLC</b>	P.E.	FL, AZ, MS	C.V.S (LIFE)
	•		C.V.S.(20010901)	, ,	P.E.'s current

#### 16. Staff Experience:

Firm en	Firm employed by <b>VE Group</b> , <b>LLC</b>							
Name	William	F Ventry			Years of relevant experience with this employer	34		
Title	Principl	e/Project Manager	•		Years of relevant experience with other employer(s)	25		
Degree(	(s) / Years	/ Specialization		BS	Management, P.E., <mark>C.V.SLife</mark> , C.G.C.			
Active 1	registration	n number / state / expi	iration date	P.E.	P.E. in FL, DE, GA, LA(PE:30917, 2024), KY, KS, MO, NM, WI			
Year reg	gistered	1964	Discipline	Civi	Civil Engineering			
Contrac	et role(s) / l	brief description of re	sponsibilities	Pro	ject Manager and Principal Team Leader			
1	nce dates				to the proposed contract; i.e., "designed drainage", "designe			
(mm/yy	–mm/yy)				dates should cover the time specified in the applicable MPR(			
1988-с	1988-current VE Group, LLC Project Manager/Principal Team Leader for over 80 On Call/IDIQ Value Engineering Contracts							
1984-1	988	FDOT Deputy Secretary Statewide preconstruction and design, construction and maintenance						
1979-1	984	FDOT Chief, Bure	eau of Value	Engi	neering Statewide			

#### RESPONSIBILITIES

Mr. Ventry serves as the Manager of Value Operations for **VE Group, LLC** and functions as the Team Leader for Value Engineering projects. Mr. Ventry also supervises all Value Engineering Training Workshops and all Value Engineering project studies.

#### **EXPERIENCE**

WILLIAM F. VENTRY, P.E., C.G.C.,C.V.S., is both a Registered Professional Engineer and a Certified Value Specialist (C.V.S.)-LIFE. Mr. Ventry is Registered as a Professional Engineer in Delaware, Florida, Georgia, Louisiana, Kentucky, Kansas, Missouri, New Mexico, and Wisconsin; he is also a Certified Value Specialist (C.V.S.), and is a Registered General Contractor in Florida. He has over 45 years' experience in transportation. Having served in numerous positions with the Florida Department of Transportation (FDOT), including Project Manager of major projects, as well as Chief Value Engineer, William F. Ventry has a complete and thorough understanding of both the technical and Value Engineering assignments of transportation projects. In 1979, while Bureau Chief for Value Engineering, he established and then directed Florida's Value Engineering Program for over five years.

■ **VE Group, LLC** Established and directs a National Value Engineering Consulting Firm. Conduct SAVE approved, Forty Hour Workshop/Seminars. Perform project Value Engineering studies for transportation agencies. Assist transportation contractors in the preparation of Value Engineering Change Proposals. Work in conjunction with transportation agencies in the development of Value Engineering Programs. Conduct Value Engineering Team Leader Workshops, General Orientations and Management Overviews. Mr. Ventry has conducted over 360 transportation VE studies and workshops and has served as Project Manager for over 760 VE studies and workshops specific to DOT's transportation needs.

## ■ Florida Department of Transportation, Tallahassee, Florida

**Deputy Assistant Secretary** for Technical Policy and Engineering Services. Statewide responsibility for preconstruction and design, construction, maintenance and the quality improvement program office. Served on Department's executive and construction contract awards committees.

**Director Division of Preconstruction and Design**, responsible for statewide preconstruction and design activities, including right-of-way, environment, topography, roadway design, structural design, estimates, consultant/project management, architectural services and value engineering.

**Chief, Bureau of Right of Way**, responsible for insuring development, implementation and compliance with statewide policy procedures and standards relating to the acquisition of property to be used for right-of-way purposes. The major acquisition responsibilities included: (a) right-of-way surveying and mapping; (b) operations, including production, services and quality assurance and compliance review; and (c) eminent domain legal operations.

Chief, Bureau of Value Engineering. Served for five years as Chief and directed the statewide Value Engineering Program. Major accomplishments as follows: Value Engineering Workshops - initiated and conducted Value Engineering workshops annually in central office and six district offices; Value Engineering Projects - completed over 57 Value Engineering projects; Value Engineering Change Proposals (VECP's) - processed over 34 VECP's; established Florida's first statewide VE Design Review Program; Product Evaluation - reorganized the responsibility of product evaluation for the evaluation and development of new products being produced by the transportation industry; Qualified Products Program - centralized and developed computer printout of qualified products for usage by Department construction and maintenance field engineers; established a Quality Assurance and Productivity Section within Bureau of Value Engineering responsible for assuring achievement of quality levels in activities related to all transportation projects. This section evolved into the Department's Quality Improvement Office.

**Special Projects Engineer, Division of Planning**, Project Manager for the production of "Unique Transportation" assignments, as follows: 1972 National Transportation and Highway Study; Florida's Urban Public Transit Needs 1971-1980; Location Report and Environmental/Section 4(f) Statement, Interstate 75, Ft. Myers to Andytown, Florida; Location Report and Environmental Statement, Interstate 75, Andytown to Miami, Florida; Interstate 75 Location Reassessment; 1974 Estimate of the Cost of the Priority Primary Routes; Independent Bikeway Projects for Fiscal Year 1975; Independent Bikeway Projects, 1976-80; Florida Scenic Highway System, Cross Florida Transit Corridor Study; Florida Rail Plan.

**Preliminary Engineering**. Developed justification reports for Interstate 75 from Tampa to Ft. Myers.

**Highway Design**. Served for four years in the Road Design Section in both the Design and Plans Checking Sections and worked in all areas of Highway Design.

Firm en	Firm employed by <b>VE Group</b> , <b>LLC</b>								
Name	Del You	ınker			Years of relevant experience with this employer	10			
Title	Associa	te			Years of relevant experience with other employer(s)	35			
Degree(	(s) / Years	/ Specialization		Mas C.V.	ters Management, BS Management, Certified Cost E S.	stimator,			
Active 1	registration	n number / state / expi	iration date	Life	tified Cost Estimator (01121), 2022, Certified Value S <sub>l</sub>	oecialist,			
Year reg	gistered	1987	Discipline	Cos	t Estimator				
Contrac	t role(s) / l	orief description of re	sponsibilities	Cost Estimator/Utilities VE Team Member					
_	nce dates –mm/yy)				to the proposed contract; <i>i.e.</i> , "designed drainage", "designed dates should cover the time specified in the applicable MPR(s				
2013-с	urrent	VE Group, LLC, O	Cost Estimat	or, Ri	sk Analysis, Utilities Value Engineering Team Memb	er and			
2002-2	013	<b>Duke Energy, Co</b>	st Estimator	, Risk	Analysis, Value Engineering Leader				
1995-2	002	PMA Consultants	s, Value Anal	lysis					
1987-1	995	Post Buckley, Va	lue Enginee	ring					
1985-1	987	High-Point Schae	er, Schedule	r, Cos	st Analyst				
1981-1	985	<b>Bechtel Construc</b>	ctors, Inc., C	ost E	stimator				

#### RESPONSIBILITIES

Mr. Younker has over 25 years as a Certified Value Specialist Team Leader with subject matter expertise in Estimating, Scheduling, Risk Management, Earned Value Management, Economic Analysis studies for Transportation, Bridges, Toll Facilities, FHWA, National Parks, Infrastructure, Military, Heavy Construction and Utility projects. Experience includes planning through commissioning/startup and demolition/closeout activities on projects using state of the art Software/Tools and Techniques. Projects have been located nationwide for multiple value improvement agencies and clients. Served as client representative to analyze and concisely report project progress status. Utilize efficient and effective organizational skills to produce efficiently completed assignments. Experience with architectural, civil, mechanical, and electrical/instrumentation project design/construction on nationwide projects (ranging over \$25 billion). Skills include self starter ability to develop cohesive Team endeavors to implement integrated work plans through successful teamwork. Facilitate construction project status reviews and provide clear and concise presentation/written reports for management's timely action/resolution. Serves as a Cost Estimator/Utilities Team Member.

#### **EXPERIENCE**

■ VE Group, LLC Quincy, Florida

Assist in the conduct of Value Engineering studies and Cost Risk Analysis for Government Agencies.

# Value Consulting-Duke Energy, DOE, Winter Springs, FL

Value Improvement Cost/Risk Analysis Manager, Project Controls Specialist (Primavera/SureTrak) providing a full range of earned value, risk analysis, cost estimating, scheduling services. Successfully added value and developed, planned/scheduled for a wide range of projects in the nationwide over a 20 year continuous contract period, for value added analyses to improve construction development/progress at least cost to clients. Utilized Primavera scheduling systems including Privavera, Monte Carlo risk analysis simulations, and Expedition. Consultant to Industry leading agencies/firms to enhance project delivery using project control techniques.

# ■ PMA Consultants LLC, Orlando, FL

National Value Analysis practice leader, senior project manager liaison for company-wide work on multiple nationwide contracts. Managed project controls staff for military, recreational park facilities, energy plants, environmental water/waste-water plants, refineries, automotive, industrial facilities, hospitals, hotels, and transportation projects.

# Post, Buckley, Schuh & Jernigan, Inc. (Atkins), Tallahassee, Florida

**Deputy Value Engineering Program Manager**, as manager of cost estimating and scheduling, responsible for firmwide project cost and schedule control activities. Staff includes contract administrators, estimators schedulers, claim analysts and value analysts.

# High-Point Schaer, Florida

Served as expert witness for project funding and estimating, and analyzed comprehensive delay/acceleration claims. Assisted owners, attorneys, consulting engineering firms, and contractors with extensive claim defense, discovery, expert testimony, and summary analysis reports for claims totaling in excess of \$50 million.

# Bechtel Constructors, Inc.

**Cost Estimator/Engineer**, developed hard dollar bids for major pipelines, wastewater treatment plants, municipal street, highway and power plant improvements. Additionally, established a system for resolution of more than \$20 million in change orders and claims related to pipeline, earthwork, HVAC, structural steel, mechanical, electrical and instrumentation systems.

#### PROFESSIONAL AFFILIATIONS:

Society of American Value Engineers (SAVE)
American Association of Cost Engineers (AACE)
American Society of Professional Estimators (ASPE)
Construction Specifications Institute (CSI)

Firm en	Firm employed by VE Group, LLC								
Name	Tom Ha	rtley		Y	Years of relevant experience with this employer	23			
Title	Associa	ate		Y	Years of relevant experience with other employer(s)	11			
Degree	(s) / Years	/ Specialization		BS Me	echanical Engineering				
Active	registration	n number / state / exp	ration date	P.E. in Life	n FL (45887), AZ, MS (all current), Certified Value S	pecialist-			
Year re	gistered	1977	Discipline	Mecha	anical Engineering				
Contrac	ct role(s) / l	brief description of re	sponsibilities	Roady	vay/Interchange Design VE Team Member				
Experie	ence dates				the proposed contract; i.e., "designed drainage", "designe				
(mm/yy	–mm/yy)	"designed intersecti	on", etc. Expe	rience da	ates should cover the time specified in the applicable MPR(	s).			
2000-с	urrent	VE Group, LLC, I	Roadway/Inte	erchang	je Value Engineering Team Member and Team Lea	der			
1989-2	1989-2000 FDOT, Project Manager prepa				opes, estimating, scheduling of project constructi	on			
Prior 1	989	US Navy, Depart	ment Head						

#### **RESPONSIBILITIES**

Mr. Hartley assists in Value Engineering studies for Government agencies. He has served as a Team Leader, Team Member or workshop Leader on over 150 studies for **VE Group, L.L.C**. He serves as **Roadway/Interchange Design Team Member**, as well as CADD operator.

### **EXPERIENCE**

His educational credentials include a Bachelor of Science in Mechanical Engineering, University of Washington. Mr. Hartley is also a registered engineer in Mississippi and Arizona. He has over 35 years of technical experience, 11 of which were in Project Management for the Florida Department of Transportation, responsible for roadway and bridge design projects. The use of computers is a key element to his success as a Team Leader. Use of Design and Traffic Programs provide efficient and accurate information for the value Engineering Team to make sound decisions during the project study. He has a complete understanding of all FHWA and AASHTO Value Engineering guidelines. Mr. Hartley has served as Team Leader, Team Member or Workshop Leader on over 150 Value Engineering studies and Workshops for transportation agencies for VE Group, LLC.

# Florida Department of Transportation, District Four

Project Manager, primary duties include managing consulting engineering contracts, review their work product for conformance to standards and accuracy. Work includes preparing scopes of work, estimating the work effort, project scheduling, estimating project construction costs, evaluating consulting firms.

# US Navy Lieutenant, Fleet Replacement Aviation Maintenance Personnel Department Head, VAQ-33, AT Key West, FL.

As Department Head for the training facility, supervised a staff of 25 instructors and 5 support personnel involved with the training of maintenance personnel for the A-3 Skywarrior Aircraft. Prepared yearly budgets to accomplish training. Attended and provided input at Logistic Management Conferences.

# US Navy-Lieutenant, Logistics Manager for Electronic Warfare/Special Missions Avionics, Commander Naval Airforces Pacific Fleet, AS North Island, CA

Manager of Electronic Warfare/Special Missions Avionics.

# Seaman Recruit to Lieutenant, Various Positions, United States Navy

Worked through ranks to become a commissioned officer. Maintained Fire Control System of the F-8 Crusader, instructed maintenance personnel on aircraft maintenance and safety. Assistant Ship's Safety Officer, P-3 Orion Navigator/Communicator, analyzed aircraft maintenance data.

Firm en	nployed by	VE Group, LLC						
Name	Bruce N	ice Nicholson			Years of experience with this firm/employer	13		
Title	Associa	te			Years of experience with other firm(s)/employer(s)	32		
Degree(	s) / Years	/ Specialization		BS	Mathematics			
Active r	registration	number / state / expi	ration date					
Year reg	gistered		Discipline					
Contrac	t role(s) / l	orief description of re	sponsibilities	Cor	Construction/Maintenance VE Team Member			
	nce dates			evant	to the proposed contract; i.e., "designed drainage", "designed	ed girders",		
	–mm/yy)	"designed intersection	*					
2010-с					ntenance Value Engineering Team Member			
1978-2	010				n Engineer overseeing projects in two districts			
		Georgia DOT, Are	ea Engineer	respo	onsible for all construction and maintenance in four	counties		
		Georgia DOT, Area Maintenance Engineer, responsible for all maintenance in four counties						
		Georgia DOT, Tra	affic Enginee	r, res	sponsible for operations division			

Bruce Nicholson has 35 years of Construction Engineering experience with the Georgia Department of Transportation. He has excellent management and leadership skills, and is an advocate for safe, efficient, and well designed transportation systems. As Construction Liaison Engineer, he oversaw construction projects in two highway districts. As Area Engineer, he was responsible for all maintenance activities in a four-county area. As Traffic Engineer, he was responsible for the operations division; conducting traffic engineering and safety studies in the highway district. He has served as a Construction/Maintenance/Traffic Team Member on numerous V.E. project studies for VE Group, L.L.C.

Firm en	Firm employed by <b>VE Group, LLC</b>								
Name	Karen H	ludson			Years of experience with this firm/employer	12			
Title	Associa	te			Years of experience with other firm(s)/employer(s)	20			
Degree(	s) / Years	/ Specialization		Ph.I	D., Masters Historical Preservation, B.A. Education				
Active r	egistration	number / state / expi	iration date						
Year reg	gistered		Discipline						
Contrac	t role(s) / t	orief description of re	sponsibilities	Historical/Environmental VE Team Member					
	nce dates			vant t	to the proposed contract; i.e., "designed drainage", "designe	ed girders",			
	-mm/yy)	"designed intersecti							
2011-c	urrent			al and	d Historical Value Engineering Team Member				
2000-2	011	Cultural Resource	e Analysis						
1994-2	000	KEH Preservation	n Services						
1991-1	994	University of Kentucky, Principal Investigator, Cultural Resource Assessment							
1989-1	991	Kentucky State F	listoric Prese	ervati	ion Office, Survey Coordinator				

**Karen Hudson, Ph.D.**, has a Ph.D. in Folklore and a Master's degree in Historic Preservation. She has been conducting cultural-historic resource studies for over 20 years. She specializes in assisting clients with compliance with Section 106 and 110 of the National Historic Preservation Act, and Section 4(f) of the Department of Transportation Act. She served as the survey coordinator for the Kentucky Heritage Council (SHPO). After leaving the SHPO she continued identifying, documenting, and analyzing cultural-historic resources as a staff member or sub-consultant to various cultural resource management firms; local, state, and federal agencies. She has contributed through research and publication to the body of scholarly knowledge in the field of American architectural history. She served on the board of directors of the Vernacular Architecture Forum and has received additional training in the identification and documentation of Mid-20<sup>th</sup>-Century buildings, Section 106, and Section 4(f). Dr. Hudson has served as **Historical/Environmental Team Member** with **VE Group, L.L.C.** on numerous Value Engineering studies that involved culturally or historically sensitive areas.

Firm en	Firm employed by <b>VE Group</b> , <b>LLC</b>									
Name	Robert	Semones			Years of experience with this firm/employer	14				
Title	Associa	nte			Years of experience with other firm(s)/employer(s)	22				
Degree(	(s) / Years	/ Specialization		BS	Civil Engineering, BS Mining Engineering					
Active 1	registration	n number / state / exp	iration date	P.E.	in Kentucky, Registered Geologist Kentucky, Surve	yor in				
				Ken	Kentucky					
Year reg	gistered	1986	Discipline	Civil Engineering						
Contrac	t role(s) / l	brief description of re	sponsibilities	Bric	lge/Geotech/Walls VE Team Member					
	nce dates			vant t	to the proposed contract; i.e., "designed drainage", "designed	ed girders",				
	–mm/yy)	"designed intersecti								
2008-C	urrent	VE Group, LLC, I	Bridge, Walls	, Ged	otech Value Engineering Team Member	•				
1998-2	1998-2008 KYDOT Statewide Value Engineering Coordinator									
1986-1	998	<b>KYDOT</b> Division	of Bridge De	sign						

Mr. Semones has over 30 years experience in the field of transportation engineering and management. Robert was the Statewide Value Engineering Coordinator for the Kentucky DOT. He was the Transportation Engineering Specialist that Coordinated the Value Engineering Program for the Transportation Cabinet as required by FHWA. He is a Registered Professional Engineer, Registered Professional Land Surveyor, Registered Professional Geologist. Mr. Semones sssist in the conduct of Value Engineering studies for government agencies as a Bridge/Geotech/Walls Team Member for VE Group, L.L.C.

Firm employed by	VE Group, LLC						
Name Jeff Pou	uliotte		Years of experience with this firm/employer	2			
Title Associa	nte		Years of experience with other firm(s)/employer(s)	45			
Degree(s) / Years	/ Specialization	B.S	. Civil Engineering, M.S. Civil Engineering				
Active registration	n number / state / expiration dat	e P.E	. Florida, P.E. New Jersey, P.E. Maine				
Year registered	1977 Disciplin		il Engineering				
Contract role(s) / 1	brief description of responsibilit	ties Brid	dge/Structures/Walls VE Team Member				
Experience dates		s relevant	to the proposed contract; i.e., "designed drainage", "design	ed girders",			
(mm/yy-mm/yy)							
2021-2023			/Walls Value Engineering Team Member				
1994-2021	Florida DOT State Structu	ures Main	tenance Engineer				
1991-1994	<b>URS Consultants, Project</b>						
1989-1991	Lichtenstein Consulting I						
1987-1989	Willis and Paul Engineers						
1986-1987	King and Gavaris Engine	•	<u> </u>				
1985-1986	Port Authority of New Yo						
1983-1985	1983-1985 Manuel Elken Company, Project Engineer						
1978-1983	Edwards and Kelcey Inc.		r Table 1	•			
1977-1978	Maine DOT, Assistant En	gineer					

Mr. Pouliotte assists in Value Engineering studies for government agencies. He has served as a **Structures/Walls Team Member** on many studies for **VE Group, L.L.C.** Mr. Pouliotte was the State Structures Maintenance Engineer for the Florida Department of Transportation. He is a registered P.E. in Florida as well as New Jersey and Maine where he worked for Maine DOT and the New Jersey Port Authority.

Firm employed by	VE Group, LLC						
Name <b>Duncan</b>	Silver			Years of experience with this firm/employer	22		
Title Associa	nte			Years of experience with other firm(s)/employer(s)	52		
Degree(s) / Years	/ Specialization			Civil Engineering			
Active registration	n number / state / exp	iration date	P.E.	Utah, P.E. Wyoming, RLS Utah			
Year registered	1968	Discipline		I Engineering			
Contract role(s) /	brief description of re	sponsibilities	Traffic/Pavement/Safety VE Team Member				
Experience dates			vant t	to the proposed contract; i.e., "designed drainage", "designed	ed girders",		
(mm/yy-mm/yy)	_						
2000-2022				Safety Value Engineering Team Member			
1968-2000			way s	afety, traffic operations, and pavement management	t		
	FHWA, Planning						
	FHWA, Environm						
	FHWA, Design a	nd Construct	ion				

Duncan Silver, P.E., R.L.S. is a former United States Department of Transportation FHWA Area Engineer. He is a Registered Professional Engineer, and has very extensive traffic experience on many varied transportation projects. Mr. Silver also served as the FHWA Division, Highway Safety Engineer and Pavement Management Engineer. In addition, he was the former FHWA Division Project Development Engineer. Mr. Silver has served on many V.E. Teams as a Traffic/Pavement/Safety/Mobility Team Member for VE Group, L.L.C.

Firm en	Firm employed by <b>VE Group</b> , <b>LLC</b>								
Name	Frank V	entry		Years of experience with this firm/employer	25				
Title	Executiv	ve Manager		Years of experience with other firm(s)/employer(s)					
Degree(s) / Years / Specialization			Cert	tified Value Specialist (pending), A.A., A.S. Drafting	and				
			Des	ign					
Active registration number / state / expiration date									
Year reg	gistered	Discipline							
Contrac	t role(s) / t	prief description of responsibilities	Asst Team Leader/CADD/GIS VE Team Member						
Experie	nce dates		evant t	to the proposed contract; i.e., "designed drainage", "designed	ed girders",				
(mm/yy-	-mm/yy)	"designed intersection", etc.							
1997-с	1997-current VE Group, LLC, Risk Analysis and Value Engineering Asst. Team Leader, CADD/GIS Team								
Member									

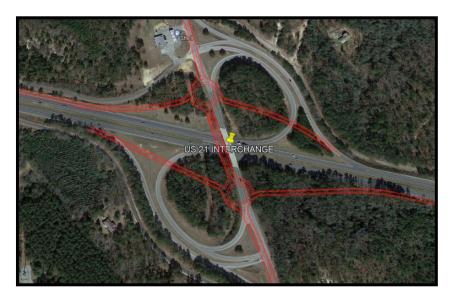
Frank Ventry, A.V.S., is an Associate Value Specialist with *VE Group, LLC* for over fifteen years. Mr. Ventry has had responsibility for all phases of the company's operations and is currently the Executive Manager of *VE Group, LLC*. He is also the financial director for the company and the acting treasurer for the North Florida SAVE (Society of American Value Engineers) Chapter. Mr. Ventry is a certified CADD operator as well as a certified G.I.S. (geographic information systems) analyst. His knowledge and experience in the use of Design and Traffic Programs has provided accurate and valuable information for the Value Engineering Team.

Firm en	Firm employed by <b>VE Group, LLC</b>									
Name	Delores	Spooner			Years of experience with this firm/employer 14					
Title	tle Office Manager				Years of experience with other firm(s)/employer(s)	40				
Degree(s) / Years / Specialization						•				
Active registration number / state / expiration date										
Year reg	gistered		Discipline							
Contrac	t role(s) / t	orief description of re	sponsibilities	Pro	ject Coordinator/Clerical					
Experie	nce dates			vant t	to the proposed contract; i.e., "designed drainage", "designed	ed girders",				
, ,	-mm/yy)	"designed intersection								
2008-c	urrent				or, Office Manager					
1984-2	800	<b>Chartered Forest</b>	*	-						
1992-с	urrent	Airport Authority, Administrative Secretary								
1974-19	984	Legal Secretary								

# 17. Firm Experience:

Firm name	VE Group, LLC			Past Performance Evaluation Discipline(s)			e(s)*	"Other-(Value Engineering)"			g)"
Project name	Value Enginee	ring Study,	I-26, MI	VI 125.5	to MM 1	37	Firm r	esponsib	ility (prime or su	b?)	Prime
Project number	P-040014		Owner'	s name	South	Carolina DO	T				
Project location	Project location Lexington and Calhoun Counties, SC Owner's Project Manager Mark Anthony										
Owner's address	s, phone, email								dot.org		
Services commenced by this firm (mm/yy) <b>04/22</b> Total cons				nsultant	contract cost	(\$1,000	's)		\$45		
Services compl	06/22	Cost of consultant services provided by this firm (\$1,000's)			\$45						

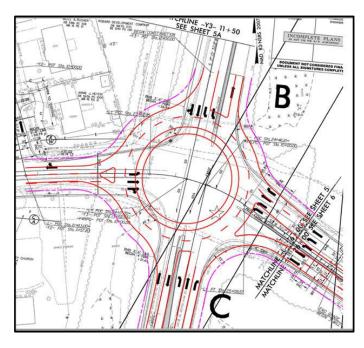
Value Engineering Study of I-26 which begins where current 3-lane section on I-26 ends, widens next 11 miles of I-26 to 3 lanes in each direction, reconstructs interchanges at Exits 129 and 136, replaces all 5 five bridges, adds 16' WB paved shoulder for hurricane evacuation and makes safety and interchange geometry improvements. **VE Group, LLC** Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities), Bruce Nicholson(Construction/Maintenance), Jeff Pouliotte (Strutures/Walls) which are available be used as Team Members on this LADOTD contract. 12 VE Recommendations included redesigning the two proposed interchanges with Roundabout (Dog Bone) Interchange as shown below.





Firm name	VE Group, LLO	Past Performance Evaluation Discipline(s)			ne(s)*	* "Other-(Value Engineering)"			g)"	
Project name Value Engineering Study, Go				Gordon Road Widening			Firm responsibility (prime or sub?)		b?)	Prime
Project number U-6202				s name	North Carolina D	ОТ				
3	Project location New Hanover County, NC Owner's Project Manager Alyson Tamer									
Owner's address	s, phone, email				eigh, NC, 919/707-			ncdot.gov		
Services commenced by this firm (mm/yy)			01/22	Total consultant contract cost (\$1,000's)				\$48	}	
Services compl	01/22	Cost of consultant services provided by this firm (\$1,000's)			\$48	3				

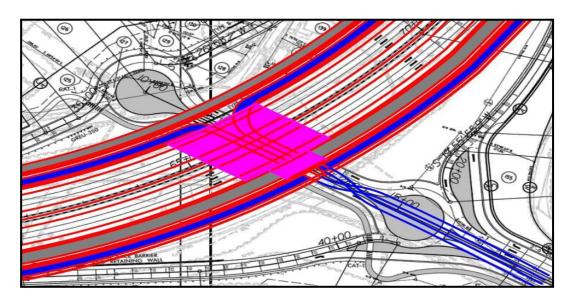
Value Engineering Study of project U-6202 located in Wilmington, NC (New Hanover County). This project involves a 4-Lane widening with a 30 ft. median throughout the corridor and a 10 ft. sidewalk on the North side and a 5 ft. sidewalk on the South side. Feasibility Studies Express Design No. H171413 was completed by HNTB in 2019. The typical section will be a 4-lane divided (17.5 ft. raised median), curb and gutter section with 11 ft. travel lanes. A 10 ft. multi-use path will be located within the berm area. **VE Group, LLC** Team Members were William F. Ventry (Team Leader), Frank Ventry (CADD/Asst. Team Leader), Team Members: Tom Hartley (Roadway/Drainage), Del Younker (Estimates/Utilities), Duncan Silver (Traffic/Pavement), and Robert Semones (Bridge/Walls/Geotech) which are available to be used as Team Members for this LADOTD Contract. 4 VE recommendations including a Project Improvement Alternative to replace the signalized intersection with a modern roundabout. A 200 foot outside diameter roundabout with two circulating lanes can be constructed within approximately the same right of way as the As Proposed Design.



**VE Group, LLC** 

Firm name	VE Group, LLO	Past Performance Evaluation Discipline(s)*			(s)* "Other	"Other-(Value Engineering)"			
Project name Value Engineering Study,			I-26 Ashville Connector			Firm responsibility (prime or sub?)		?) Prime	
Project number	I-2513A		Owner'	s name	North Ca	arolina DO	T		
Project location	Project location Buncombe County, NC Owner's Project Manager Alyson Tamer								
Owner's address	s, phone, email	1020 Birch	Ridge	Dr., Rale	eigh, NC,	919/707-66	82, awtamer	@ncdot.gov	
Services commenced by this firm (mm/yy)			08/21	Total consultant contract cost (\$1,000's)				\$48	
Services compl	09/21	Cost of consultant services provided by this firm (\$1,000's)			\$48				

Value Engineering Study of: I-40: I-40 will be widened to 10 lanes between Smokey Park Highway and the I-26/I-40/I-240 interchange. Only the existing concrete pavement is being replaced between Monte Vista Road and the bridges over the railroad adjacent to Smokey Park Highway. The Sand Hill Road/SC-3412 grade separation will be replaced to accommodate additional lanes from the I-26WB to I-40WB ramp flyover and the I-240EB to I-40WB ramp. I-26/I-240: Widen I-26/240 to 6-lanes with auxiliary lanes, Replace Bear Creek Road grade separation for additional lanes on I-26/I-24 and realign, Replace Hominy Creek bridges for additional lanes, Reconfigure interchange at Brevard Road, Reconfigure interchange at Amboy Road and Replace State Street over pass to accommodate 6-lane interstate. VE Group, LLC Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Younkers(Cost Estimator/Utilities), Duncan Silver(Traffic/Pavement/Safety), Del Robert Semones(Bridge/Walls/Geotech), Frank Ventry(CADD/Asst. Team Leader) which are available to be used as Team Members on this LADOTD contract. 7 VE Recommendations were made including reconfiguring the proposed interchange at Amboy Road.

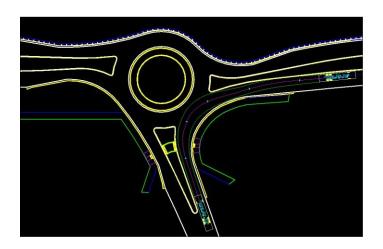


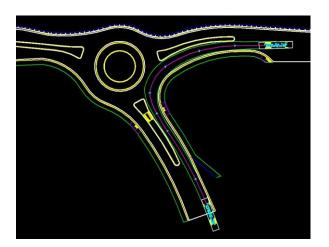
**VE Group, LLC** 

Firm name	VE Group, LLC			Past Performance Evaluation Discipline(s)*			e(s)* "	"Other-(Value Engineering)"			g)"
Project name Value Engineering Study, Loxahatchee Road					Road		Firm responsibility (prime or sub?) <b>Prime</b>			Prime	
Project number			Owner's	s name	Florida	DOT					
Project location						Owner's Pro	3	C	Kadian McL	ean	
Owner's address	s, phone, email					derdale, FL	, 954/777	7-4360	,		
		Kadian.Mc	Lean@c	dot.state	e.fl.us						
Services commenced by this firm (mm/yy) 02/21				Total co	Total consultant contract cost (\$1,000's)			\$38			
Services completed by this firm (mm/yy)				Cost of consultant services provided by this firm (\$1,000's)			\$38	3			

Value Engineering Study of a project that is a collaborative effort between the City of Parkland, Broward County, the Broward Metropolitan Planning Organization and the Florida Department of Transportation. The complete makeover of the road to accommodate pedestrian and bicycle facilities is one of the priority projects of the Broward MPO's Complete Streets Initiative and is included in the Broward MPO's Transportation Improvement Program. The ultimate intent is to calm traffic and create a complete street with pedestrian facilities. 

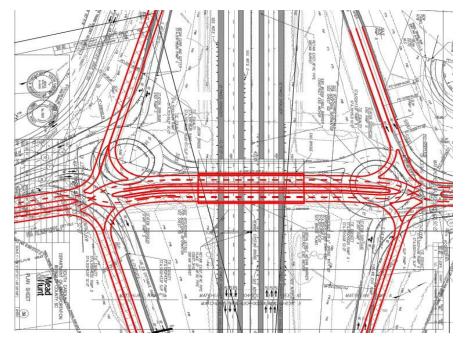
VE Group, LLC Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities) and Frank Ventry(CADD/Asst. Team Leader) which are available to be used as Team Members on this LADOTD contract. There were 6 VE Recommendations, two of which reconfigured proposed intersection with Knob Hill Road and Park Side Drive.





Firm name	VE Group, LLO	Past Performance Evaluation Discipline(s)*			e(s)* "Othe	"Other-(Value Engineering)"		ıg)"		
Project name	ect name Value Engineering Study, I-			I-26, MM 187 to MM 193			Firm responsibility (prime or sub?)		Prime	
Project number	Owner'	s name	South Carolin	a DO	T					
Project location   Berkeley County, SC   Owner's Project Manager   Mark Anthony										
Owner's address	ss, phone, email	955 Park S	t., Colu	mbia, S	C, 803/737-135	5, Ar	thonyMH@s	cdot.org		
Services commenced by this firm (mm/yy)				Total consultant contract cost (\$1,000's)			\$32	2		
Services compl	05/20	Cost of consultant services provided by this firm (\$1,000's)			\$32	2				

Value Engineering Study of I-26 which included Reconstruct SC 27 / I-26 Interchange near Ridgeville including 2 new roundabouts at ramp terminals and SC 27 bridge replacement over the interstate, Mainline Widening for approx. 7 miles, toward the median, matching to Jedburg interchange and I-26 widening project, Replace I-26 bridges over Cypress Swamp with 1 single structure to accommodate future widening to 4 lanes each way, Replace Cypress Campground Road Bridge over I-26, including frontage realignment and connections and Mainline Widening matching improvements at Volvo Cars / I-26 Interchange I-26 project – additional lane widening into median and existing I-26 resurfacing. **VE Group, LLC** Team Members were William F. Ventry(Team Leader), Team Members; Tom Hartley(Roadway/Interchange Design), Del Younkers(Cost Estimator/Utilities), which are available to be used as Team Members on this LADOTD contract. 14 VE Recommendations were made including reconfiguring the proposed SC 27/I-26 interchange with a Diverging Diamond Interchange as shown below.



**VE Group, LLC** 

# 18. Approach and Methodology:

**VE Group, LLC** proposes to use our three step process that we have developed over the past 35 years to satisfy the requirements for Value Engineering studies on **LADOTD** projects. **VE Group, LLC** has used this process to complete 774 "Transportation Value Engineering Studies", 31 of which have been for the **LADOTD**. The three steps are:

<ul> <li>Pre-study activities</li> </ul>	<ul> <li>Value Engineering study activities</li> </ul>	<ul><li>Post-study activities</li></ul>
--	--	---

## 1. Pre-Study Activities

During our pre-study activities, **VE Group, LLC** will perform all required coordination for the proposed studies as follows:

- Coordinate with the LADOTD V.E. Director to provide all information and material needed for each study.
- Coordinate Design Team input for the project being studied, which will occur on the first day of the study, when time is built into the schedule for a project information briefing by the design team.
- For most of the previous Value Engineering studies that **VE Group, LLC** has performed, space has been utilized in a Department office or we can locate and provide meeting facilities for each study, if required.

## 2. Value Engineering Study Activities

The USDOT/FHWA NHI Course No. 13405 "Value Engineering for Highways" approach will be utilized to identify, develop and recommend alternatives to be implemented. **VE Group, LLC** will use the following job plan phases to analyze a typical project:

- Information/Function Analysis Phase
- Creative/Speculation Phase
- Evaluation Phase
- Development Phase
- Presentation/Report Phase

During any of the studies, the **VE Group, LLC** Team Leaders will insure that all Teams adhere to the Value Engineering Job Plan and satisfy the goals and objectives of each phase.

Information/Function Analysis Phase - During this phase, the Teams will review all aspects of their project. All items relating to the history of the project will be reviewed. Additional information that is needed by the Team will be identified.

Site visits are considered very important at **VE Group, LLC**. Many aspects of the proposed projects are revealed by a visit to the field that cannot be gleaned from plans alone. As with previous **LADOTD** V.E. studies, a site visit will be made during the information phase. During this phase, **VE Group, LLC** will direct the Teams in the following areas of expected high cost:

<ul> <li>Roadway geometrics and interchange configuration</li> </ul>	<ul><li>Utilities</li></ul>
<ul><li>Pavement</li></ul>	<ul><li>Right of way cost</li></ul>
<ul> <li>Maintenance of traffic</li> </ul>	<ul><li>Structures</li></ul>
<ul><li>Drainage system</li></ul>	<ul><li>Environmental mitigation</li></ul>
<ul><li>Earthwork</li></ul>	

A Fast Diagram, Function Analysis Worksheet and the Pareto Chart will be used by VE Group, LLC to identify the ultimate "Areas of Focus" for the Value Engineering Analysis.

**Creative/Speculation Phase** - This phase of the job plan is used to generate a list of comparative alternatives. The Team will ask, "How else can we accomplish the objectives of this project?" The major tool that will be utilized by the Teams will be brainstorming.

**Evaluation Phase** - In this phase, the best alternatives will be selected for development. The alternatives will be evaluated by considering the advantages and disadvantages of each alternative. The final comparison evaluation will be aided by the use of an evaluation matrix, if needed. Criteria is established and weighted by the teams in accordance with the type of project they have assigned to them, i.e. roadway, structure, capacity improvement, resurfacing, etc.

**Development Phase** - The purpose of this phase is to develop the most suitable alternatives which were a result of the evaluation phase. The alternatives will be developed by using life cycle cost analysis. Developmental layout and typical section drawings, cost estimates, traffic operation model runs, and preliminary implementation schedules will be prepared.

During the development phase, **VE Group, LLC** will insure that all major issues and functions have been addressed, such as:

<ul><li>Right of way</li></ul>	<ul><li>Traffic operations</li></ul>
<ul><li>Safety</li></ul>	<ul><li>Environmental factors</li></ul>
<ul><li>Constructability</li></ul>	<ul><li>Materials availability</li></ul>
<ul><li>Design standards</li></ul>	<ul><li>Utility adjustments</li></ul>
<ul><li>Maintainability</li></ul>	

**Presentation/Report Phase** - The Team's recommendations will be documented to a point that the Department can make a decision to implement based on sound data. A preliminary presentation will be made at this point to **LADOTD** management.

The Value Engineering Study report will be finalized following the 40-Hour Study and the Team Presentation as per the Post Study Activities.

After the study is complete, the report will be prepared and submitted to *LADOTD* within two weeks.

As previously stated, the Value Engineering studies for this contract will be managed by William F. Ventry, P.E., C.G.C., C.V.S., who will be solely responsible and accountable to the *LADOTD* for the conduct and performance of the Value Engineering Teams.

Mr. Ventry plans to provide a review of Value Engineering techniques and necessary instructions of the Value Engineering process to be covered for any *LADOTD* Team Members prior to the beginning of study each morning.

It has been our experience that a 40-hour study provides adequate time to cover issues important to the project while producing realistic and meaningful results. Unless otherwise instructed, **VE Group, LLC** plans to use a typical 40-Hour Study.

# Optional VE Group, LLC Services/Capabilities

# **Virtual Value Engineering Studies**

**VE Group, LLC** performed the <u>first ever</u> Virtual VE Study the week of April 6, 2020 for South Carolina DOT, one week after the national emergency declaration for the Corona-virus. In total, **VE Group, LLC** has performed 15 Virtual VE Studies.

# **VE Group Virtual VE Study Process**

- 1) The VE Group study Team Leader and the VE Group Team Members work from the VE Group office in Quincy, Florida.
- 2) On study day one, the VE Group Team Leader and Team Members video conference from our conference room to the DOT VE Team Members and the project Design Team for the project briefing using the VE Group video conference facilities.
- **3)** If the Design Team plans to use a power point to brief the VE Team, it is provided to the VE Group office, Team Members can see it as the Design Team goes through the briefing.
- **4)** If the Design Team is not using power point, then the VE Group Team Members and DOT/FHWA Team Members follow along with any documents that are provided to them by the Design Team.
- **5)** If the DOT and/or the Design Team are unable to video conference with VE Group due to reduced office time, etc., the DOT Design Team will provide a written discussion of the important points they would normally convey to the VE Team Members in a briefing and the VE Group Team Leader will brief the Team Members.
- **6)** The DOT and/or FHWA Team Members simply log in each morning with "log in" information provided by VE Group the day before.

# **Cost Risk Analysis Value Engineering (CRAVE)**

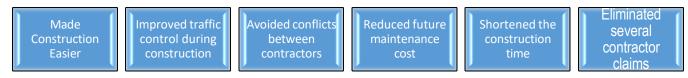
**VE Group, LLC** has previously participated in several Schedule Reviews and Cost Risk Analysis assignments for other DOT's and **VE Group, LLC** has applied this process in combination with the Value Engineering (VE) process. The assessments were ranked in order of the risks and considered for ideas of how to reduce them during the VE process. A Cost Risk Analysis and Risk Register were included in each of the VE study reports. **VE Group has combined the CRA workshop and VE study into two simultaneous activities conducted at the same time.** With **VE Group, LLC's** Value Engineering and Cost Risk Workshop Leaders, we can seamlessly perform these two task during a one week session.

# **Constructability Workshops**

Another Innovative Concept that **VE Group, LLC** would like to propose to **LADOTD** is our Constructability Workshop. **VE Group, LLC** has performed these workshops for several state DOT's. They range from one to three days. They are conducted after the construction plans are significantly complete, but prior to the contract letting.

Constructability Focus Areas							
Constructability	Permits/Variances/Standards Issues						
Construction Sequencing/Staging	Stage Construction						
Contractor Work Hours	Temporary Construction						
Maintenance of Traffic	Equipment Ingress/Egress/Placement						
Contract Time	Utility Conflicts						
Material Requirements/Issues							

The **VE Group, LLC** Team Leader assembles the Team made up of construction personnel, materials personnel, and traffic control/MOT personnel. All Team Members would have previously been given a set of plans to review before the workshop. The **VE Group, LLC** Team Leader directs the Team using the Constructability Focus Area Table (Shown Above). After alternatives are developed and evaluated, the **VE Group, LLC** Team Leader compiles a report and it is printed and distributed to the affected department offices. Changes have been made to the contract documents that have:



**VE Group, LLC** concentrates exclusively on Highway and Bridge Value Engineering and has over 30 years of Value Engineering experience and over 40 years experience in transportation.

### 19. Workload:

For all contracts where a firm on the team is a prime consultant or sub-consultant and where a) the consultant selection was made by DOTD, and b) a contract was executed by the consultant and the contracting entity by the date the advertisement for this proposal was posted, list all work meeting the following criteria:

- 1) one of the team's firms is responsible for the performance of the work;
- 2) authorization to perform the work has been provided, as provided in the contract between the consultant and the contracting entity;
- 3) the work has not yet been performed and invoiced; and
- 4) the work is not currently suspended for an indefinite period of time.

For indefinite delivery/indefinite quantity (IDIQ) contracts, list open Task Orders individually. List only the portion of the fees attributable to firms on the team.

	Past Performance Evaluation	Contract		Remaining
Firm(s)	Discipline(s) *	Number and	Dusiant name	Unpaid
ALL FIRMS MUST BE		State Project	Project name	Balance**
REPRESENTED IN THIS TABLE		Number		
VE Group, LLC	"Other (Value Engineering)"	4400024147	US90 Railroad Overpass SE of LA 85	\$68,269
VE Group, LLC	"Other (Value Engineering)"	4400024147	LA 56 Boudreaux Canal MB	\$67,967
			Replacement	

(Add rows as needed)

DO NOT SUM

<sup>\*</sup> The **only** past performance evaluation disciplines to be used are: Road, Bridge, Traffic, CE&I/OV, Geotech, Survey, Environmental, Data Collection, Planning, Right-of-Way, CPM, ITS, Appraiser and Other (Value Engineering). If a firm has more than one past performance evaluation discipline for any single project, the firm can use multiple rows to express the remaining unpaid balance per evaluation discipline.

<sup>\*\*</sup> Round to the nearest dollar. **<u>Do not</u>** round to the nearest thousands. If there are no active contracts with a remaining unpaid balance, place N/A in the Remaining Unpaid Balance column. **NOTE: ALL FIRMS MUST BE REPRESENTED IN THIS TABLE.** LEAVING THE "REMAINING UNPAID BALANCE" COLUMN BLANK IS NOT ACCEPTABLE.

# 20. Certifications/Licenses:

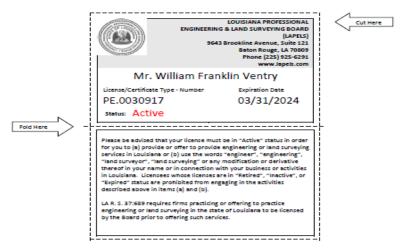
If the advertisement requires submission of licenses and/or certificates, include them here. Otherwise, leave this section blank.



#### LOUISIANA PROFESSIONAL ENGINEERING AND LAND SURVEYING BOARD

As of 5/18/2022 the Louisiana Professional Engineering and Land Surveying Board (LAPELS) has the following information on file:

Mr. William Franklin Ventry P. O. Box 179 Quincy, Florida 32353

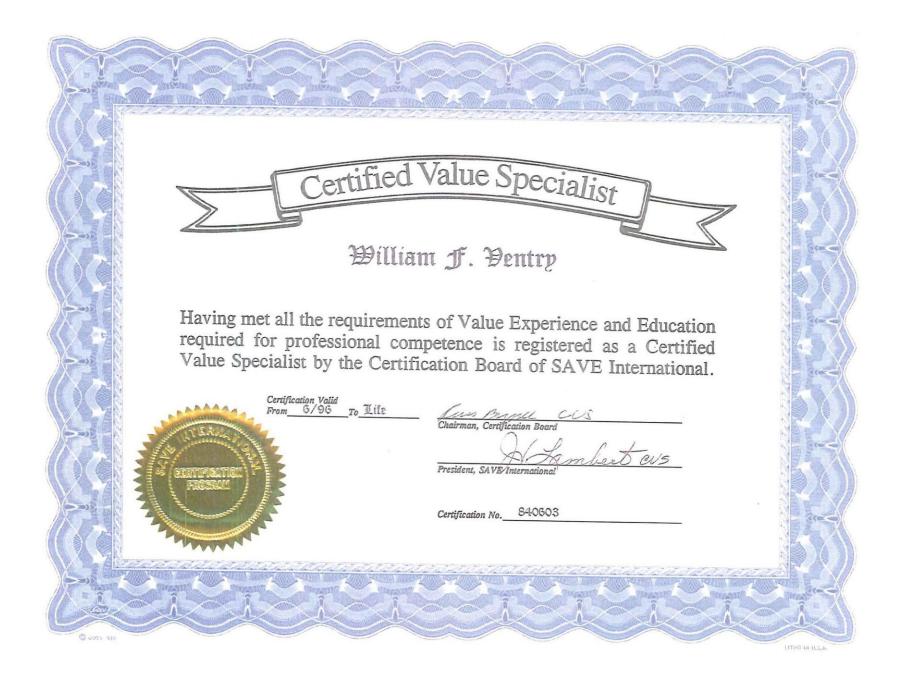


Print and keep the following information for your record or verification. The pocket card may also be printed on card stock or laminated to keep with you as license/certificate verification.

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# CERTIFIED VALUE SPECIALIST®

The Certification Board of SAVE International® Declares that

# Thomas A. Hartley

Having met all the requirements of Value Experience, Education, and Outreach required for professional competence is registered as a **Certified Value Specialist**®.

Certification Valid
From September 1, 2001
To LIFE



Certification Board Chairman, SAVE International®

Journes D. Bolton, PE, CUS, PUM, FSAVE President, SAVE International®

Certification No. 20010901



- 21. QA/QC Plan and/or Work Plan:
- 22. Sub-consultant information:
- 23. Location: